

To all parties concerned:

Re: Agreement to Cooperate to Foster UC MBEST Development

This letter agreement (hereinafter, "Agreement") is between the University of California Santa Cruz (hereinafter "UC Santa Cruz"), the Fort Ord Reuse Authority (hereinafter "FORA"), and the County of Monterey (hereinafter "County") (collectively hereinafter referred to as "Parties") outlining general terms of a cooperative effort to advance the University of California, Monterey Bay Education Science and Technology (hereinafter "UC MBEST") vision. This agreement shall become effective on the date last signed below.

UC lands at the former Fort Ord ("UC Lands") consist of five parcels ("West Campus, Central North Campus, East Campus, Central South Campus, and 8<sup>th</sup> Street Parcel") depicted in Exhibit A. All parties concur that development of UC Lands will benefit local jurisdictions and FORA, and that FORA and the County have expertise that can assist in such development.

Consistent with a letter dated May 10, 2012 (attached as Exhibit B), recommending a new vision for the MBEST Center, the parties agree to the following, subject to the parties' available resources and consistency with each party's policies:

- a. Continue supporting the regional recovery focus on establishing a 50-70-acre R&D Center on the Central North Campus, which is served by roadways and utilities.
- b. Advance job creating and revenue generating uses on ancillary UC Lands (West Campus, East Campus, Central South Campus, and the 8<sup>th</sup> Street Parcel).
- c. Collaborate and seek research-related and educationally oriented uses and offer the ancillary UC Lands for ground lease, lease-option purchase and for sale to meet industry demand as market conditions warrant.
- d. Collaborate on a marketing effort for the R&D Center and other UC lands.
- e. Establish an advisory group to evaluate and advance development alternatives for the R&D Center and other UC Lands in order to expand the range of potential research and economic development activities at the former Fort Ord.
- f. Continue working with the City of Marina to complete entitlements on the R&D Center to position UC Santa Cruz to respond to market opportunities.
- g. Present a quarterly progress report by UC Santa Cruz to the FORA Board of Directors or the County Economic Opportunity Committee.

 5/31/16

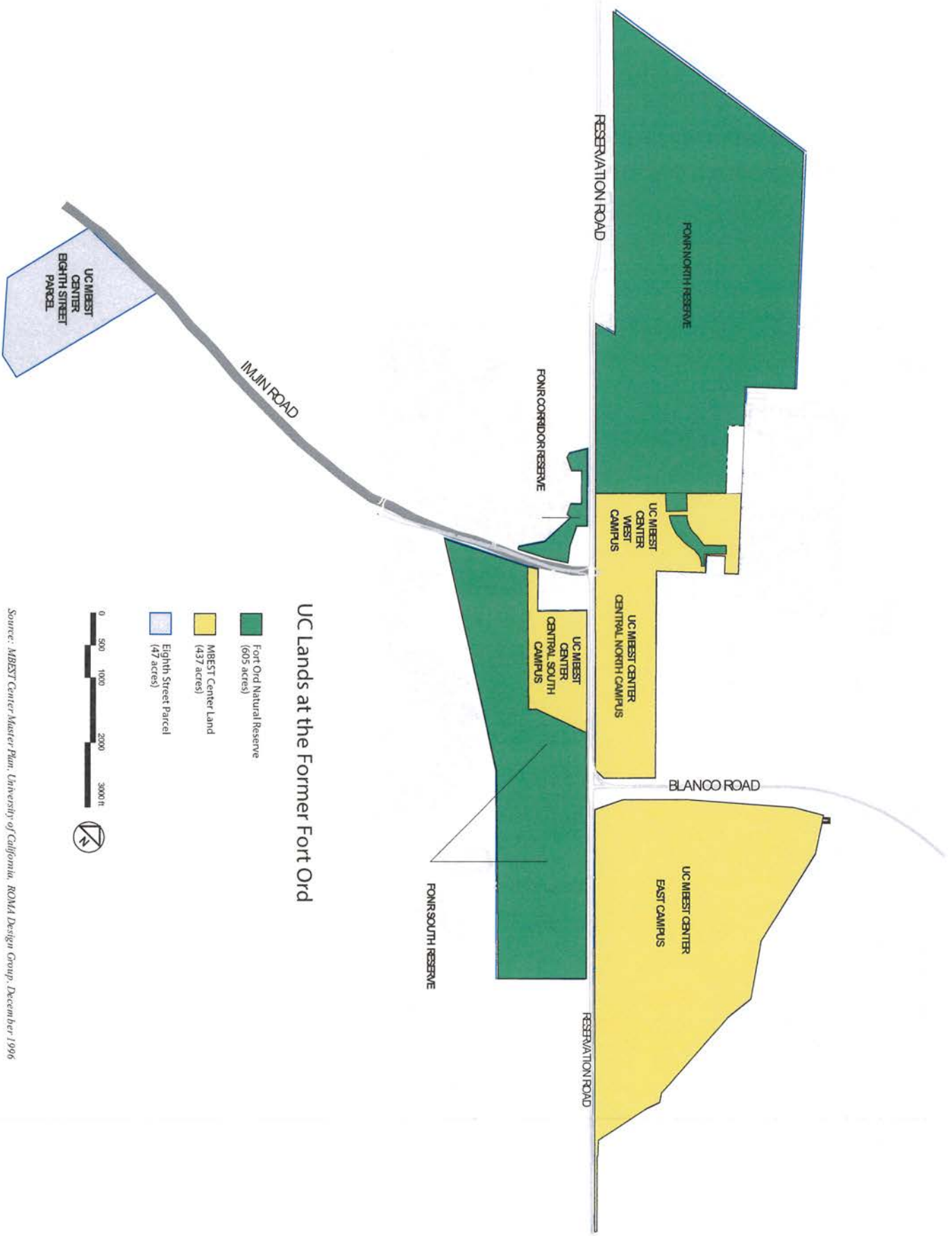
George Blumenthal, Chancellor (Date)  
University of California Santa Cruz

 7-8-16

Jane Parker, Chair (Date)  
County of Monterey Supervisors

 7/8/16

Frank O'Connell, Chair (Date)  
Fort Ord Reuse Authority



Source: MIEBST Center Master Plan, University of California, ROMA Design Group, December 1996

May 10, 2012

Chancellor Blumenthal  
University of California, Santa Cruz  
1156 High Street  
Santa Cruz, CA

Re: Support for Implementing UC MBEST Center Vision

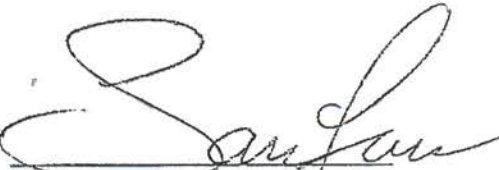
Dear Chancellor Blumenthal:

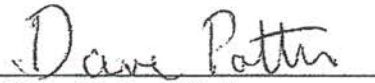
Reuse of the former Fort Ord offers both challenges and opportunities for the Monterey Bay region. A key reuse element is the University of California ("UC") Monterey Bay Education, Science, and Technology Center ("MBEST Center"). The original MBEST Center vision called for establishing a 437-acre R&D Center. Now, after 15 years of development experience and a changing market, UC is repositioning UC MBEST to be an R&D Center of approximately 70 acres. In partnership with the Fort Ord Reuse Authority, UC convened a stakeholder group to update the MBEST Center vision and to explore ideas for moving forward with job creation and revenue generation on remaining developable UC land at the former Fort Ord.

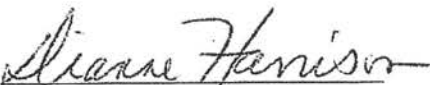
The MBEST Center visioning process engaged leadership of regional institutions of higher education, local jurisdictions, the Fort Ord Reuse Authority, and the 17<sup>th</sup> Congressional District. After several months of meetings the final report, dated November 29, 2011, was issued, summarizing the salient points of the visioning process, which include the following:


1. UC will retain and continue to manage the 605-acre Fort Ord Natural Reserve as protected habitat while the MBEST Center footprint will be focused on the 70-acre Central North campus.
2. Other developable UC-owned lands at the former Fort Ord will be available for job-generating uses consistent with the Fort Ord Base Reuse Plan that are compatible with the UC MBEST Center.
3. UC will continue to seek research-related and educationally oriented uses on adjacent developable lands.
4. UC Santa Cruz will invite local higher education institutions to establish an advisory group to help guide the MBEST Center and to expand the range of potential research activities.
5. UCSC and CSUMB will collaborate on a path forward for UC's Eighth Street Parcel.
6. UC Santa Cruz will partner with the City of Marina to complete entitlements on the Central North Campus to better position the MBEST Center to respond to R&D opportunities.


The following stakeholders support UC in its efforts to implement this updated MBEST Center vision and commit to working collaboratively with UC to bring this important effort to fruition.


1.   
Sam Farr, Congressman  
17<sup>th</sup> Congressional District


2.   
Dave Potter, Chairman  
FORA Board

3.   
Dianne Harrison, President  
California State University  
Monterey Bay

4.   
Doug Garrison, President  
Monterey Peninsula College

5.   
Jane Parker, District 4 Supervisor  
Monterey County

6.   
Sunder Ramaswamy  
President  
Monterey Institute of  
International Studies

7.   
Bruce Delgado, Mayor  
City of Marina

The Naval Postgraduate School has a significant and continuing interest in the progress of the MBEST Center's movement forward under the revised vision.

8.   
Dan Oliver, President  
Naval Postgraduate School